# Mission Assurance: An Operational Imperative

AFCEA/GMU Critical Issues in C4I Symposium

Harriet G. Goldman May 23, 2012



### Why is Resiliency Important?



**Skilled Adversaries** 



**Traditional IA Practices** 



Computer Architectures



Fiscal Pressures

**Critical Missions Fail When Attacked** 



#### What is Resiliency and How is it Achieved?

The ability to provide and maintain an acceptable level of service in the face of faults and challenges to normal operation\*

Critical missions complete successfully despite effective cyber attacks against underlying technology

ilmitea, unknown, and possibly unknowable?

Includes deterrents to disrupt, confuse and impede adversary

<sup>\*</sup>Sterbenz & Hutchison, "ResiliNets: Multilevel Resilient and Survivable Networking Initiative", University of Kentucky & Lancaster University, http://www.ittc.ku.edu/resilinets/index.html



ts:

be

#### **Government Recognition of Resilience**

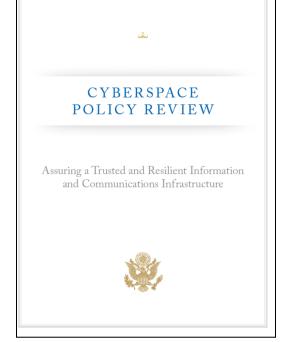
"Defending against these threats to our security, prosperity, and personal privacy requires networks that are secure, trustworthy, and resilient."

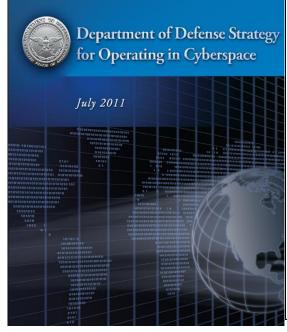


- 2010 National Security Strategy



Department of Defense (DoD) Information Technology (IT) Enterprise Strategy and Roadmap









#### Response











#### **WELCOME**

**Secure and Resilient** 

**Cyber Architectures Conference** 

Resiliency

Agility

**Assuring Effective Missions** 

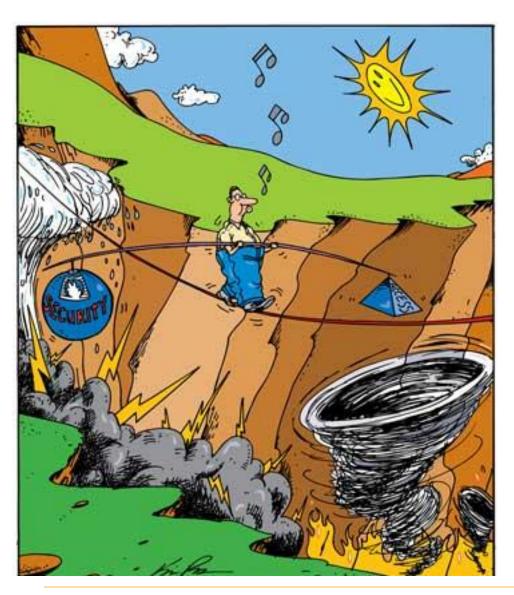
Foundations of Trust



Science and Technology



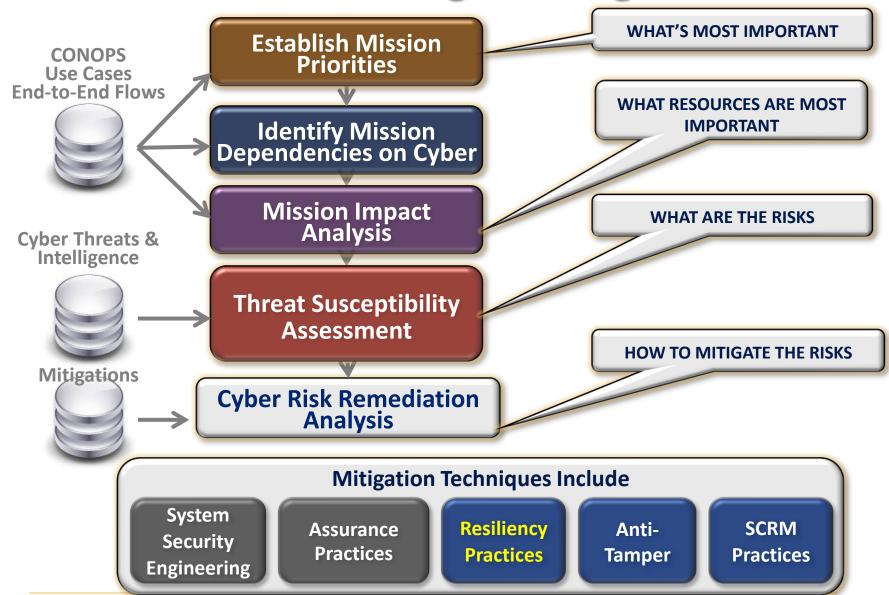
#### **Continuity of Critical Ops While Under Attack**



- Failover, capacity, redundancy, COOP, and DR planning
- Configuration management
- Minimal essential priority
- Monitoring and correlation
- Consequence management
  - Gracefully degrade
  - COA Tactics, Techniques, and Procedures (TTPs)
  - Reconfigure
  - Isolate
- Recovery
  - Reconstitute minimal essential functions
  - Assess damage
  - Restore trust

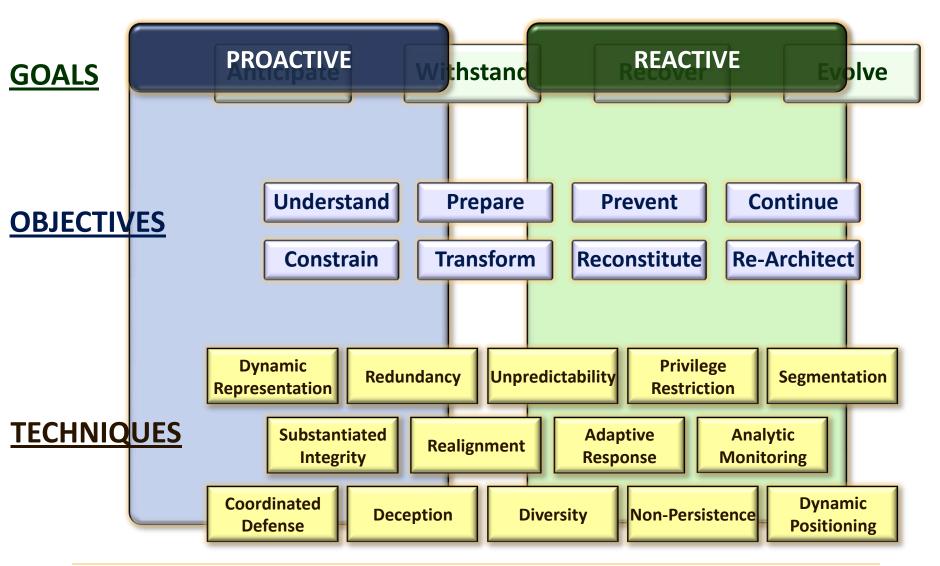


#### Mission Assurance Engineering Framework



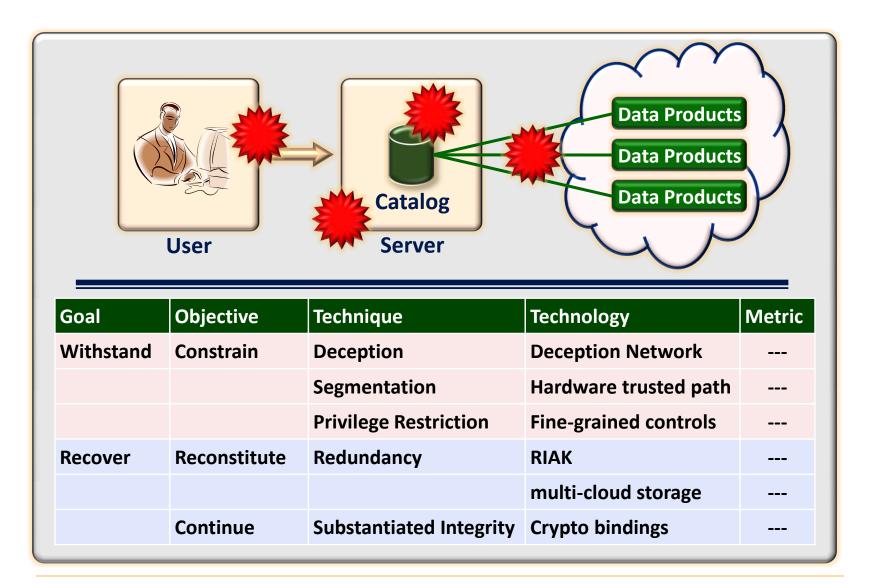
**MITRE** 

#### **Cyber Resiliency Foundation Elements**



**MITRE** 

#### Resiliency Framework





#### Summary

- Achieving cyber mission assurance requires we
  - Change how we think about cyber threats, security approaches, and trust
  - Adopt new risk management and system engineering processes
  - Design, build, and integrate mission critical systems for resilience
  - Develop agile operations and decision support capabilities
  - Measure meaningful metrics
  - Define policies and practices to promote resilience
  - Collaborate and partner to change the game



#### Sun Tzu

"If your enemy is secure at all points, be prepared for him. If he is in superior strength, evade him. If your opponent is temperamental, seek to irritate him. Pretend to be weak, that he may grow arrogant. If he is taking his ease, give him no rest. If his forces are united, separate them ... appear where you are not expected."



## Thank You !

## Questionsp

Harriet Goldman

hgoldman@mitre.org

